



**Health Services**  
LOS ANGELES COUNTY

January 19, 2010

**Los Angeles County  
Board of Supervisors**

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TO: Each Supervisor

FROM: John F. Schunhoff, Ph.D.   
Interim Director

SUBJECT: **AVERAGE DAILY CENSUS, HOSPITAL-BASED  
OUTPATIENT VISITS (EMERGENCY DEPARTMENT),  
AND HOSPITAL-BASED OUTPATIENT VISITS  
(AMBULATORY CARE) MONTHLY REPORT –  
NOVEMBER 2009**

**John F. Schunhoff, Ph.D.**  
Interim Director

**Robert G. Splawn, M.D.**  
Interim Chief Medical Officer

As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Hospital-Based Outpatient Emergency Room (ER) visits, and Hospital-Based Outpatient Ambulatory Care (Amb Care) visits for the month ending November 30, 2009.

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[www.dhs.lacounty.gov](http://www.dhs.lacounty.gov)

Each detailed report for ADC, ER, and Amb Care is provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: (a) a 12-month history, by hospital, for last fiscal year, (b) an actual/estimate table for the current fiscal year, by hospital, and (c) a graph that provides a quick snapshot view of our overall trends.

*To improve health  
through leadership,  
service and education.*

The November MTD actual census of 1,270 is 190 less than the November 2009 census budget of 1,460, and 49 more than the actual ADC for November 2008 of 1,221. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

If you have questions or need additional information, please let me know.

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503:072  
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**Attachments**

c: Chief Executive Office  
County Counsel  
Executive Office, Board of Supervisors



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**AVERAGE DAILY CENSUS  
COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
MONTHLY OCCUPANCY REPORT  
FOR THE MONTH ENDING NOVEMBER 30, 2009**

	(1) FY 09-10 BUDGET	(2) FY 09-10 YTD BUDGET	(3) NOV/09 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 08-09 ACTUAL
LAC+USC MEDICAL CENTER	671	671	671	566	581	565
H/UCLA MEDICAL CENTER	373	373	372	339	368	362
RLA NATIONAL REHAB. CENTER	219	219	219	184	180	170
OV/UCLA MEDICAL CENTER	198	198	198	181	197	196
<b>TOTAL</b>	<b>1,461</b>	<b>1,461</b>	<b>1,460</b>	<b>1,270</b>	<b>1,326</b>	<b>1,293</b>

**NOTES:**

- (1) Per the Fiscal Year (FY) 2009-10 Final Budget Resolution.
- (2) YTD budget developed based on the census level necessary to achieve each facility's FY 2009-10 Budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's FY 2009-10 Budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census is developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of FY 2008-09 based on facility's June Final 2009 workload report.

# HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING NOVEMBER 30, 2009

	(1) FY 09-10 BUDGET	(2) FY 09-10 YTD BUDGET	(3) NOV/09 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 08-09 ACTUAL
LAC+USC MEDICAL CENTER	147,622	52,981	10,842	7,014	130,200	132,249
H/UCLA MEDICAL CENTER	89,423	36,009	7,152	7,385	92,296	80,752
RLA NATIONAL REHAB. CENTER	← NA →					
OV/UCLA MEDICAL CENTER	48,453	19,496	3,773	3,682	49,392	44,052
<b>TOTAL</b>	<b>285,498</b>	<b>108,486</b>	<b>21,767</b>	<b>18,081</b>	<b>271,888</b>	<b>257,053</b>

### NOTES:

- (1) Per the Fiscal Year (FY) 2009-10 Final Budget Resolution.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's FY 2009-10 Budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's FY 2009-10 Budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for census is developed based on the facility's operating plan. Total FYE includes Psychiatric Visits of 22,540 (LAC-USC: 9,230; H/UCLA: 8,773; and OV/UCLA: 4,537).
- (6) Actual number of Visits for the 12-month period of FY 2008-09 based on facility's June Final 2009 workload report. Total Actual excluded Psychiatric Visits of 21,596 (LAC-USC: 8,836; H/UCLA: 8,859; and OV/UCLA: 4,401).

ATTACHMENT I-B

# HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING NOVEMBER 30, 2009

	(1)	(2)	(3)	(4)	(5)	(6)
	FY 09-10 BUDGET	FY 09-10 YTD BUDGET	NOV/09 BUDGET	MTD ACTUAL	FACILITY FYE	FY 08-09 ACTUAL
LAC+USC MEDICAL CENTER	522,388	227,004	34,753	27,088	498,910	517,179
H/UCLA MEDICAL CENTER	302,934	123,691	21,151	25,220	325,200	303,608
RLA NATIONAL REHAB. CENTER	74,981	30,143	5,259	4,694	77,042	74,981
OV/UCLA MEDICAL CENTER	216,952	87,130	14,904	14,679	203,253	216,952
<b>TOTAL</b>	<b>1,117,255</b>	<b>467,968</b>	<b>76,067</b>	<b>71,681</b>	<b>1,104,405</b>	<b>1,112,720</b>

### NOTES:

- (1) Per the Fiscal Year (FY) 2009-10 Final Budget Resolution.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's FY 2009-10 Budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's FY 2009-10 Budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for census is developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of FY 2008-09 based on facility's June Final 2009 workload report.

ATTACHMENT I-C

**AVERAGE DAILY CENSUS**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**MONTHLY OCCUPANCY REPORT**  
**FISCAL YEARS 2008-09 AND 2009-10**

**FISCAL YEAR 2008-09 <sup>(1)</sup>**

LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												YTD Actual Average
JUL.	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
611	585	579	597	490	522	548	562	571	571	576	572	565
364	356	377	361	363	366	373	371	361	355	350	353	362
152	162	165	167	167	164	160	182	173	184	191	176	170
202	192	198	200	201	194	200	195	190	191	197	188	196
1,329	1,295	1,319	1,324	1,221	1,245	1,281	1,310	1,295	1,302	1,314	1,289	1,293

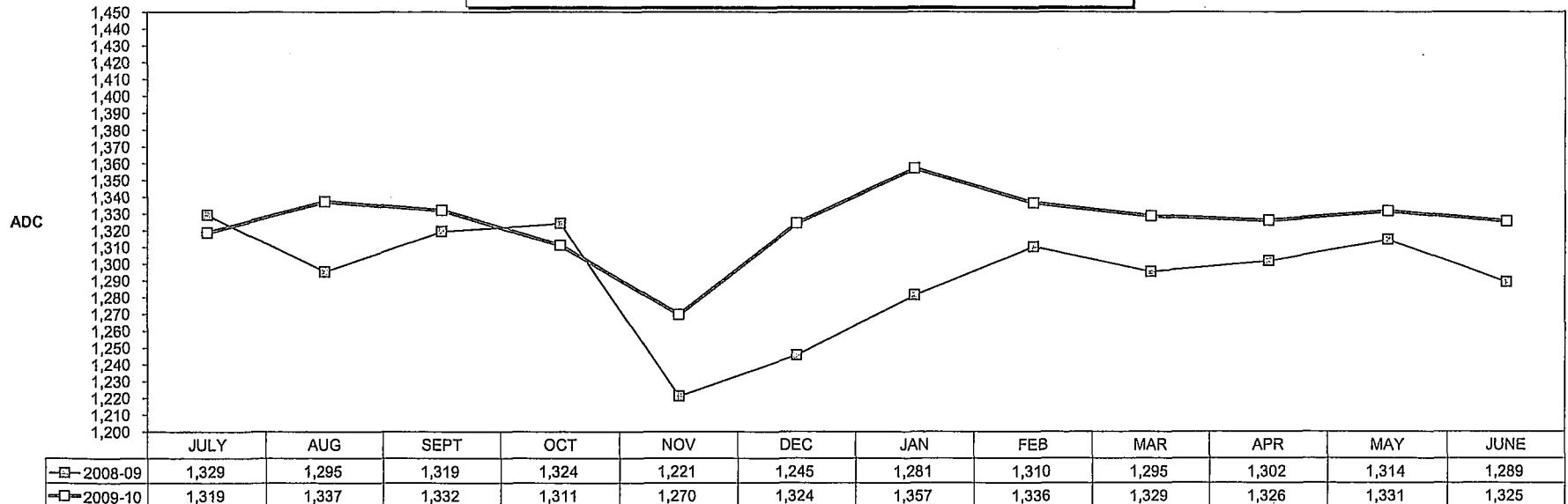
(1) Per facility's June 2009 workload report.

**FISCAL YEAR 2009-10**

LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL						ESTIMATED						YTD Actual Average
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
571	590	587	580	566	575	604	586	578	577	580	575	581
376	368	362	362	339	371	373	372	374	373	373	373	368
178	184	176	175	184	180	180	180	180	180	180	180	180
194	195	207	194	181	198	200	198	197	196	198	197	197
1,319	1,337	1,332	1,311	1,270	1,324	1,357	1,336	1,329	1,326	1,331	1,325	1,326

**MONTHLY OCCUPANCY REPORT**  
**AVERAGE DAILY CENSUS**



ATTACHMENT II-A

# HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

## COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2008-09 AND 2009-10

### FISCAL YEAR 2008-09 <sup>(1)(2)</sup>

LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												Actual
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY.	JUN.	
9,072	9,825	9,979	10,020	7,991	12,500	11,236	11,563	10,971	13,822	12,148	13,122	132,249
6,170	6,501	6,573	6,557	6,460	6,466	7,433	6,467	7,063	6,810	7,249	7,003	80,752
←					NA							→ 0
3,489	3,521	3,514	3,711	3,448	3,473	4,053	3,578	3,852	3,934	3,890	3,589	44,052
18,731	19,847	20,066	20,288	17,899	22,439	22,722	21,608	21,886	24,566	23,287	23,714	257,053

### FISCAL YEAR 2009-10 <sup>(2)</sup>

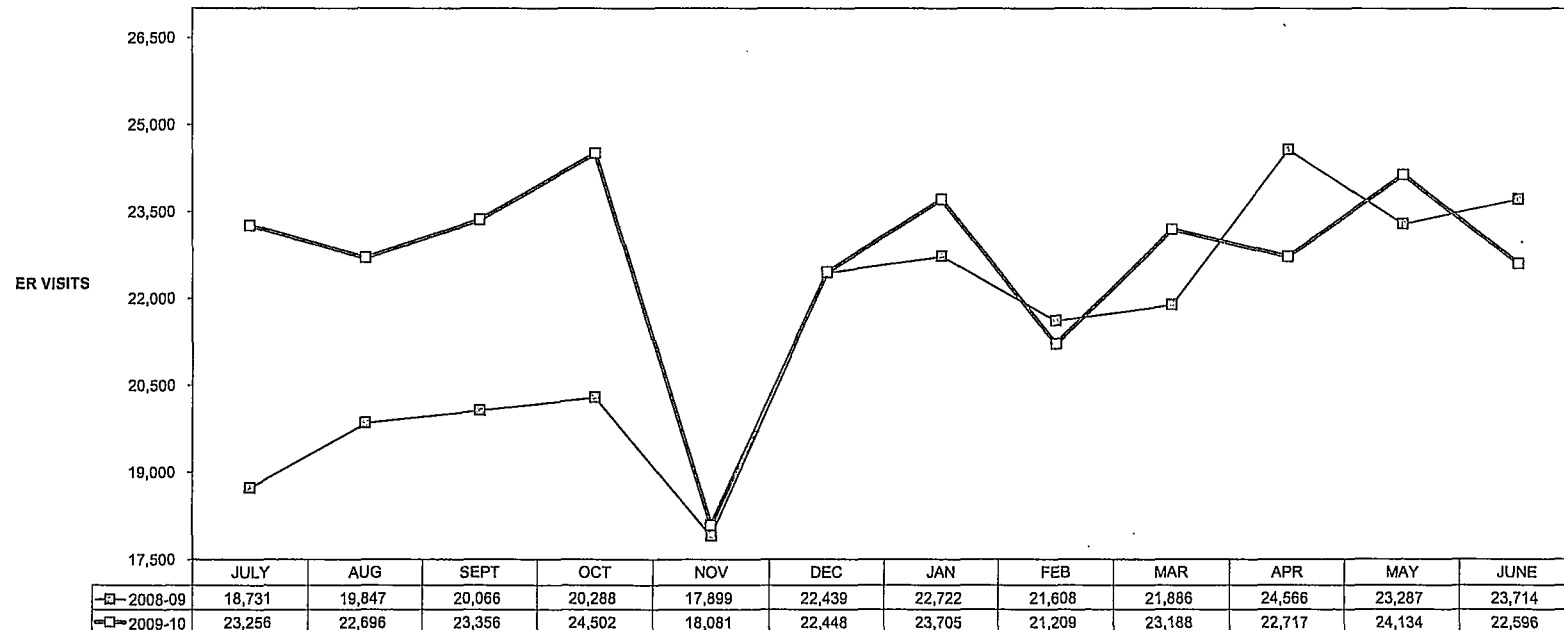
LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL						ESTIMATED						YTD (Thru Nov.)
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY.	JUN.	Actual
11,276	11,187	11,504	11,698	7,014	11,075	11,250	10,250	11,235	11,081	11,924	10,706	52,679
7,802	7,407	7,644	8,360	7,385	7,165	8,247	7,157	7,745	7,564	8,002	7,818	38,598
←					NA							→ 0
4,178	4,102	4,208	4,444	3,682	4,208	4,208	3,802	4,208	4,072	4,208	4,072	20,614
23,256	22,696	23,356	24,502	18,081	22,448	23,705	21,209	23,188	22,717	24,134	22,596	111,891

(1) Per facility's June Final 2008 workload report.

(2) FY 2008-09 Emergency Department visits excluded emergency Psychiatric Visits. Beginning in FY 2009-10 emergency psychiatric visits are being reported as part of the Emergency Department visits. Note: FY 2008-09 Actual emergency psychiatric visits of 21,586 (LAC+USC: 8,836, H/UCLA: 8,859, and OV/UCLA: 4,401). FY 2008-09 total Emergency Department visits including the Psychiatric Visits were 278,649 (LAC+USC: 140,585; H/UCLA: 89,611; and OV/UCLA: 48,453).

## MONTHLY HOSPITAL-BASED OUTPATIENT EMERGENCY DEPARTMENT VISITS REPORT



ATTACHMENT II-B

# HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

COUNTY OF LOS ANGELES

DEPARTMENT OF HEALTH SERVICES

FISCAL YEARS 2007-08 AND 2009-10

## FISCAL YEAR 2008-09 <sup>(1)</sup>

LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

ACTUAL												
JUL.	AUG.	SEPT.	OCT.	NOV. <sup>(2)</sup>	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	Actual
48,822	46,045	45,086	47,802	32,864	40,770	41,462	38,471	44,255	46,601	40,104	44,887	517,179
25,939	25,125	25,053	26,422	21,151	24,740	25,081	24,319	27,182	27,226	25,072	26,298	303,608
6,273	5,856	6,199	6,556	5,259	5,771	5,854	6,129	7,176	6,914	6,110	6,884	74,981
18,513	17,526	18,000	18,187	14,904	17,494	17,514	16,824	20,075	20,345	18,096	19,474	216,952
99,547	94,552	94,348	98,967	74,178	88,775	89,911	85,743	98,688	101,086	89,382	97,543	1,112,720

ACTUAL						ESTIMATED					
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## FISCAL YEAR 2009-10

LAC+USC Medical Center  
H/UCLA Medical Center  
RLA National Rehabilitation Center  
OV/UCLA Medical Center  
TOTAL

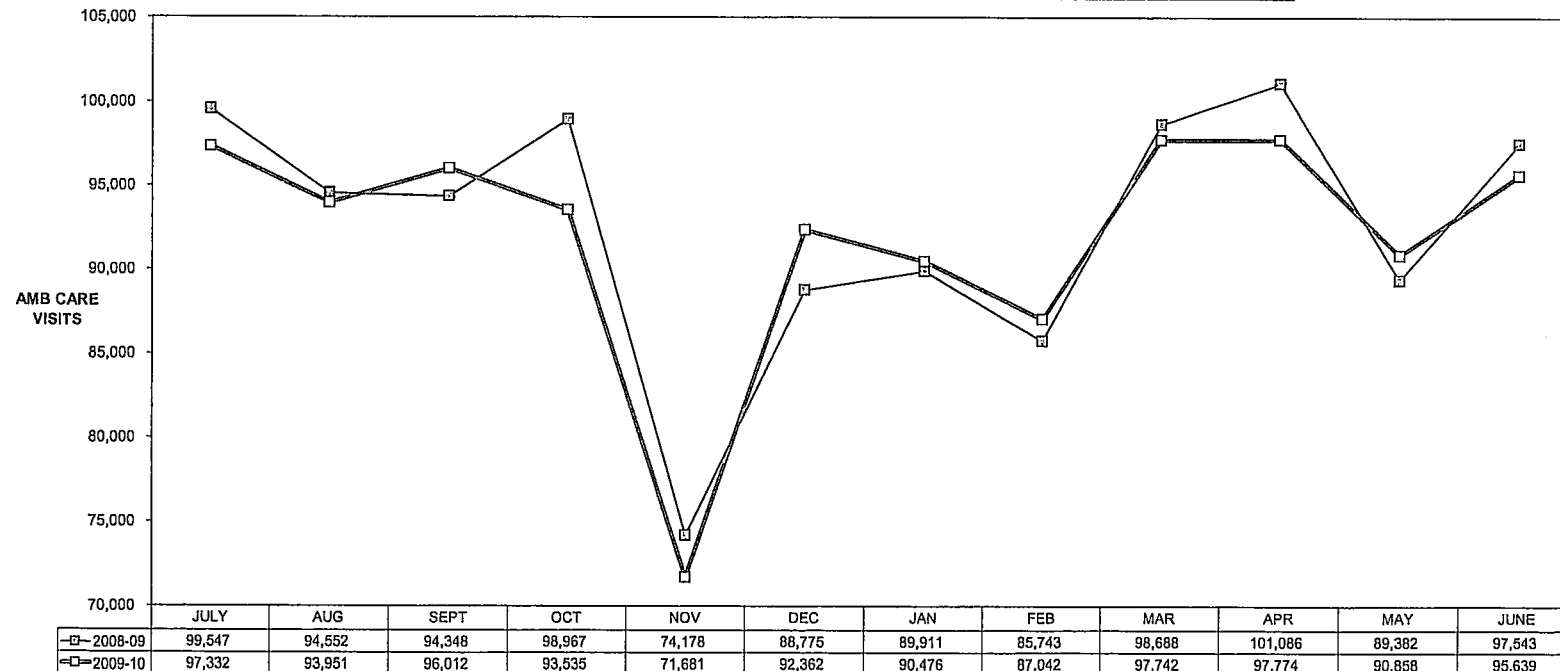
JULY	AUG.	SEPT.	OCT. <sup>(3)</sup>	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD (Thru Nov.) Actual
44,312	42,934	44,125	41,955	27,088	43,333	41,055	39,124	44,655	45,131	41,165	44,033	200,414
28,967	27,546	27,994	28,324	25,220	25,511	25,820	25,734	28,164	28,545	25,836	27,539	138,051
6,444	6,494	6,608	6,081	4,694	6,040	6,123	6,398	7,445	7,183	6,379	7,153	30,321
17,609	16,977	17,285	17,175	14,679	17,478	17,478	15,786	17,478	16,915	17,478	16,914	83,725
97,332	93,951	96,012	93,535	71,681	92,362	90,476	87,042	97,742	97,774	90,858	95,639	452,511

(1) Per facility's June Final 2009 workload report.

(2) The dip in Ambulatory Care visits in November 2008 was the result of the move to LAC+USC's New Replacement Facility.

(3) Based on current month's PVC Affinity reports. In an effort to standardize Workload visits reporting among Facilities, only the PVC Affinity reports will be used starting in FY 2009-10. This new reporting requirement may result in the low initial visits count for the current reporting month, due to the "time lag" or backlog of having patients recorded and showing up in the Affinity System. The true visits count should settle to an accurate level with passage of time, or with additional future report updates.

## MONTHLY HOSPITAL-BASED OUTPATIENT AMBULATORY CARE VISITS REPORT



ATTACHMENT II-C